Board Work Session

Friday, April 19, 2024 | Embassy Suites, Halcyon

Atlanta Regional Commission

ONE great REGION

Table of Contents

Agenda 4-5

ARC Regional Agenda

Reconnecting the Region 7-21

Regional Congress 22-26

Governance

2024 Bylaws Update 28-31

2024 Ethics Policy Update 32-34

Public Safety and Juvenile Crimes 36-40

State & Federal Legislative Affairs Update 41-50

Financial & Administrative Update 51-63

ARC Operations Update 64-76

Welcome to Forsyth County!

Chair Alfred John

Meeting Agenda

Denmark Room

8:00 am	**Breakfast**	
9:00 am	**Welcome Remarks**	Chair Alfred John, Forsyth County
	Welcome & Session Overview	Chair Andre Dickens, ARC Board
9:15 am	**Regional Agenda**	Chair Dickens & Anna Roach, ARC ED & CEO
	Reconnecting the Region	Chair Carlotta Harrell, TAQC
	Regional Congress	Chair Amol Naik, Strategic Relations Subcommittee
10:30 am	**Break**	
10:45 am	**Governance**	
	Bylaws	Chair Robb Pitts, Fulton County
	Revision of Ethics Rules	Chair John & Vice Chair Matt Westmoreland

Hotel Atrium

11:45 am	**Lunch**	

- Continued -

Meeting Agenda Continued

Denmark Room

12:30 pm	**Public Safety and Juvenile Crime**	
	Briefing	Peter Ellis, Assistant Special Agent in Charge, FBI
1:00 pm	Introduction of Moderator	Bernard Coxton, Homeland Security & Emer. Preparedness
1:05 pm	Panel Discussion:	***Moderator: CEO Michael Thurmond, DeKalb County***
		Chief Mirtha Ramos, DeKalb County Police
		Chief Wade Yates, Fulton County Police
		Sheriff Ron Freeman, Forsyth County
		Chief Kevin Roberts, Clayton County Police
2:15 pm	**Agency Updates**	
	Legislative Update	John Bayalis, ARC Governmental Affairs Manager
	Financial and Administrative	James Husserl, ARC Chief Financial Officer
	Operations	Mike Alexander, ARC Chief Operating Officer
3:30 pm	**Closing**	Anna Roach, ARC Executive Director & CEO
3:45 pm	**Reception**	

Reconnecting the Region

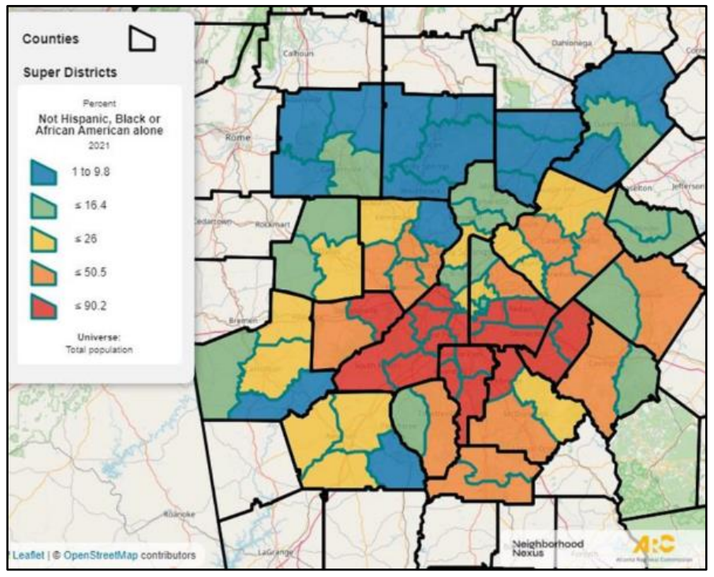
***David Haynes**, IIJA Planning Manager*

Atlanta Regional Commission

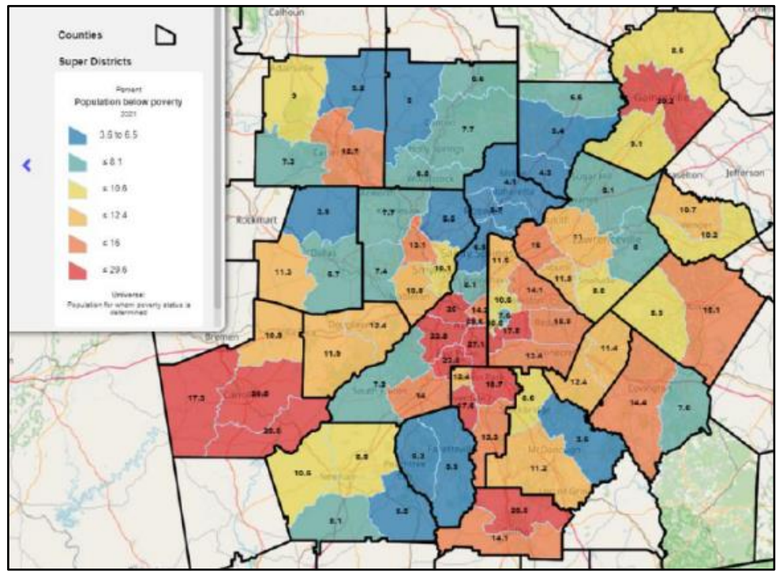
ONE great REGION

The Challenge: Divided by Infrastructure

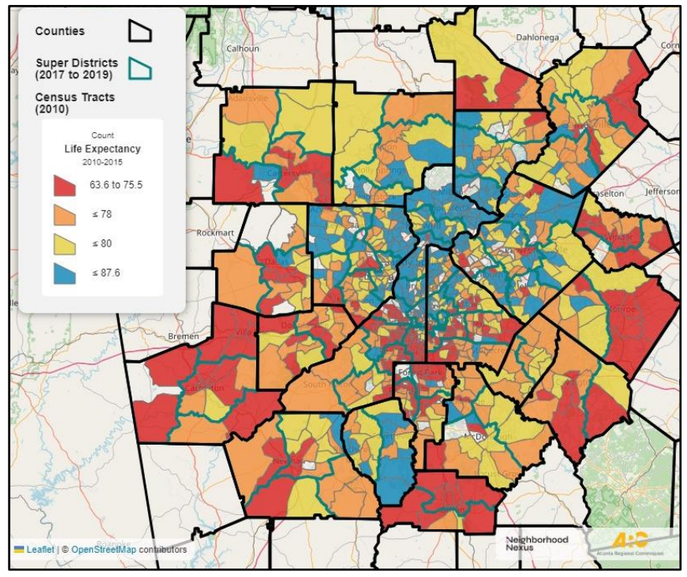
A Racial Divide… …That Has Contributed to Great Disparities



Percent Black Populations



Poverty Rate



Life Expectancy

Reds represent higher values in all maps

The Opportunity: Tapping New Funding Sources

14 key transportation grant applications

11.4 billion /year through 2026

US DOT prioritizes projects that:

- Are **multi-jurisdictional** or regional in scope.
- **Reconnect communities** divided by infrastructure.
- **Improve access** to jobs, education, healthcare, food, green space, and recreation.
- Foster **equitable development** and restoration.

RECONNECTING THE REGION

Bridging Divides. Fostering Thriving Communities.

The Reconnecting the Region initiative aims to **build authentic connections** between communities and create an **inclusive, prosperous future** for the metro Atlanta region through strategic storytelling, nurturing a **strong sense of community** and providing **opportunities for efficient travel** within the metro Atlanta region.

RtR: More Than Just Transportation

ARC is uniquely positioned to advance a wide array of multi-disciplined projects, programs and initiatives that can be championed and supported by its various divisions.

- Aging and Independence Services
- Community Development
- Homeland Security and Recovery
- Mobility Services
- Natural Resources
- Research and Analytics
- Transportation Planning
- Workforce Solutions

ONE great REGION

Mission

Foster thriving communities for all within the Atlanta region through collaborative, data-informed planning and investments

Goals

Healthy, safe, livable communities in the Atlanta Metro area.

Strategic investments in people, infrastructure, mobility, and preserving natural resources.

Regional services delivered with **operational excellence** and **efficiency**.

Diverse stakeholders engage and take a regional approach to solve local issues.

A competitive economy that is inclusive, innovative, and resilient.

Regional Catalytic Projects (Identified Summer 2023)

Belt Line to Flint River Trail

$50M federal grant (March 2024)

Regional Electrification Program

$6.1M federal grant (Jan 2024)

The Stitch

$158M federal grant (March 2024)

Regional Catalytic Projects (Identified Summer 2023)

Chattahoochee RiverLands

Funding application under review

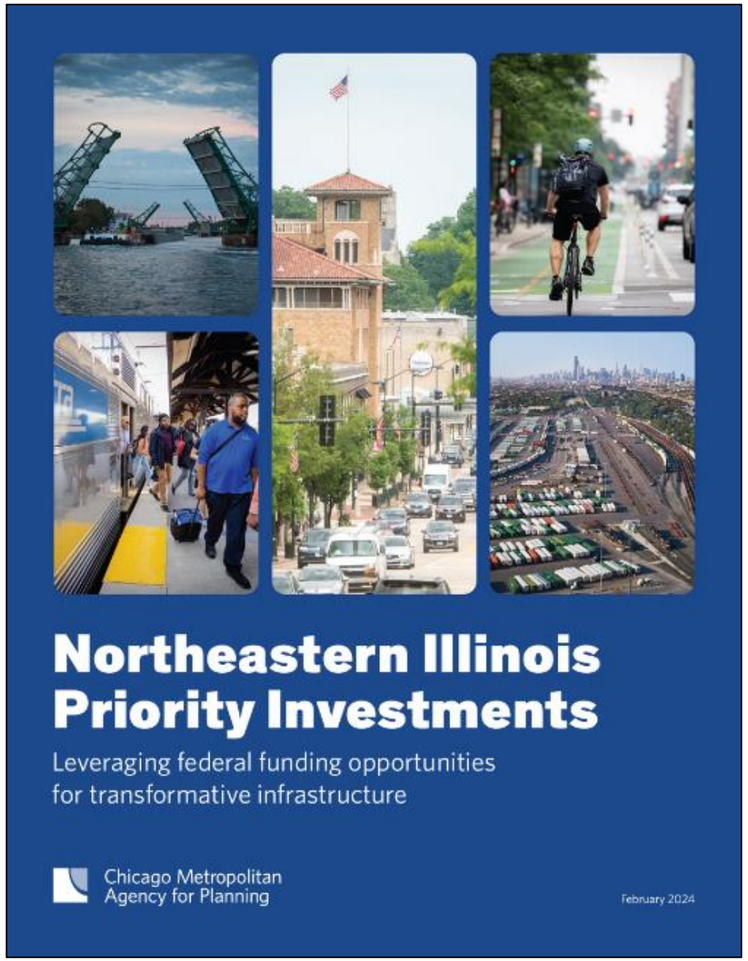
Clayton County BRT

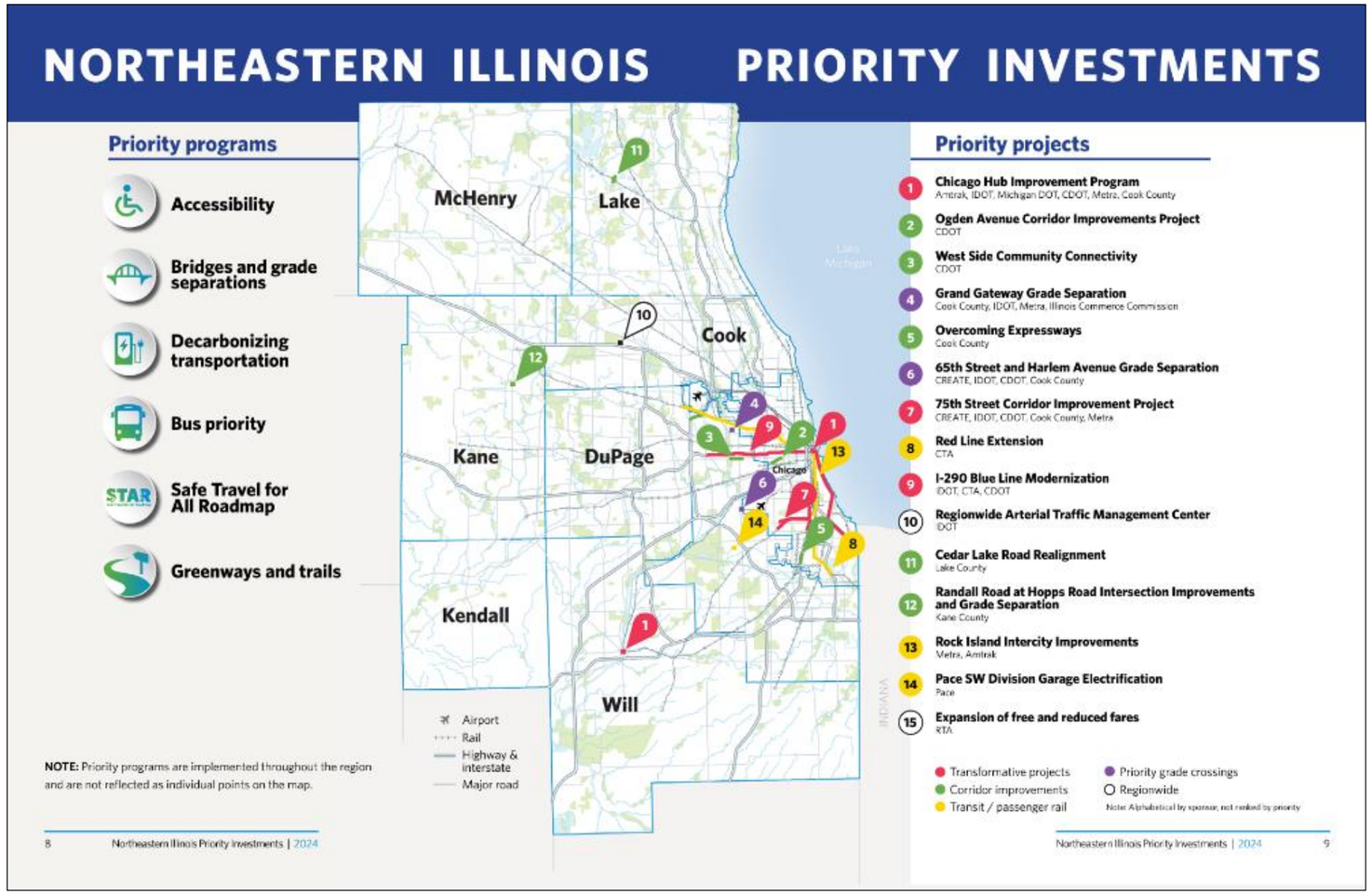
Strong candidate for RAISE grant

GA 400 BRT Stations

Strong candidate INFRA funding

The Chicago Model: Proof of Concept





Your Turn: Identify Potential New Projects

PICK

2 **Staff-identified transportation** projects or programs for regional discretionary funding prioritization

+

2 **Other staff-identified initiatives** to investigate for implementation opportunities

+

1 **Surprise us!** What did we miss?

2 Staff-Identified Transportation Projects

Transit

- Light rail, BRT and ART services
- MARTA infill rail stations
- Local transit service expansions and hubs
- Fare collection system upgrades

Bicycle / Pedestrian

- Trail/path connections between communities
- Local bike-ped networks, with emphasis on connections to transit services, job centers, health care, retail, and government services
- Coordinated micromobility services

Safety

- Comprehensive multimodal safety investments

Freight

- Regional rail safety and efficiency improvements
- Regional truck parking strategy

Other

- Airport access and circulation
- Additional phases of current partially funded projects

2 Other Staff-Identified Opportunities

- Electrical grid capacity and resilience
- Clean energy production, storage and distribution
- Water and stormwater infrastructure
- Transit oriented development
- Affordable housing
- Workforce training
- Climate change adaptation
- Broadband access

1 What’s missing?

Prioritization Considerations

- **Strategic alignment:** Does the need and purpose of the project/program align well with the Reconnecting the Region concept?
- **Programmatic alignment:** Which funding program(s) does the project scope most closely align with?
- **Project 'ownership':** Is there an agency willing and able to serve as the lead applicant (jurisdictional authority, match and technical capacity, ability to negotiate subgrant agreements, etc.)?
- **Readiness:** Is the project/program ready to advance into implementation?

Projects must expand and/or improve access between disadvantaged communities and the rest of the region, through large-scale multijurisdictional investments OR smaller-scale "first/last mile" connections and complementary services and programs

Your Turn: Identify Potential New Projects

PICK

2 **Staff identified transportation** projects or programs for regional discretionary funding prioritization

+

2 **Other staff-identified initiatives** to investigate for implementation opportunities

+

1 **Surprise us!** What did we miss?

Regional Congress

Spring/Summer 2025

Cheryl Mayerik, *Deputy Chief External Affairs Officer*

Atlanta Regional Commission

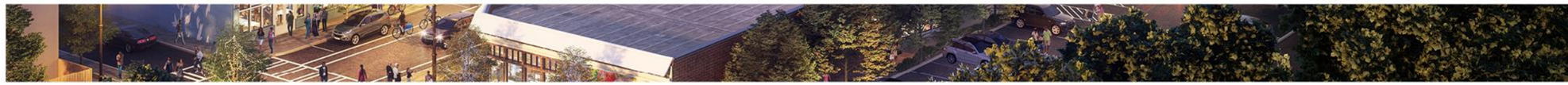
ONE great REGION

Regional Congress: The Need

- **Convene** with local leaders so that they may understand our vision of **One Great Region** and how they might help advance the vision
- **Collaborate** with local officials to identify a shared understanding of the **most pressing issues they are facing** at the local level and share ideas for where we might work together
- **Create synergy and support** for identified policy issues that will support regional issues

Regional Congress: Similar Conferences

Mackinac
POLICY CONFERENCE



Regional Congress: Proposed Framework

- Biennial meeting of the mayors, council members and county commissioners from the 11-county Atlanta region.
- Full day event; estimating 350 attendees
- Focus areas will shift from year to year with the foundation being to ensure the ongoing economic competitiveness of the region
- Networking
- Hands-on sharing of tools and resources
- Meaningful engagement led by trained facilitators

Regional Congress: Potential Topics Exercise

Question 1: ***What should non-ARC Board local elected officials know about ARC, regional issues, and priorities?***

Question 2: ***Which topics should be prioritized?***

Question 3: ***What mechanisms might you employ or have available to engage elected officials in your community?***

Governance

ARC Bylaws and Ethics Rules Revisions

Brittany Zwald, *General Counsel*

Atlanta Regional Commission

ONE great REGION

2024 Bylaws Update

Subcommittee

Membership

- Robb Pitts (Chair)
- Michelle Cooper-Kelly (Vice Chair)
- Michael Caldwell
- Patty Garrett
- Edward Johnson

Structure

- Established subcommittee of Governance Committee
- Subject to same meeting requirements and outcomes of Governance

Meeting requirements

- In person
- Agenda
- Meeting Summary
- Minutes

Bylaws Review Timeline

Proposed Process

- General Counsel and Executive Director/CEO to make recommendations to Subcommittee
- Subcommittee to review and deliberate before presenting a draft to Governance Committee
- Socialize proposed changes with the Board via small groups (5 or less) virtual options.
- Changes to be effective January 1, 2025

Proposed Timeline

January
- Finalize Board committee appointments

March
- ARC Chairman establishes Board task subcommittee

April- June
- Subcommittee convenes to review Legal's proposed changes
- Subcommittee solicits Board input at retreat
- Subcommittee deliberates and prepared draft

July
- Draft presented to Governance Committee

August
- Draft Voted on my Governance Committee

September
- Changes socialized with ARC Board via small group information sessions

October
- ARC Board Bylaws First Read

November
- ARC Board Adoption

Bylaws Review Substance

Purpose

- Last update in 2020, Bylaws are already in need of immediate updating
- A change to the ARC Bylaws requires
  - Board engagement and input
  - At least 2 board meetings (first read, then approval)

Immediate Opportunity Areas

Strategy

Current Bylaws do not reflect the newly adopted **strategy framework** of the board

Process

Current Bylaws require clarity and transparency on the **process for citizen member elections**, elections of mayoral representatives, and appointment of the DCA representative

Balance

Current Bylaws should be reevaluated to ensure **fiduciary governments** who have fiscal agency and responsibility under the law for ARC have adequate oversite roles

Errors

Current Bylaws have **administrative errors** and/or conflicting terms that require correction

Change

Board should deliberate/determine any other **innovative updates** (such as whether to: consolidate governance to required committees; provide more direction on Board action transparency and record keeping)

2024 Ethics Policy Update

Ethics Subcommittee

Membership

- **Subcommittee**
  - Alfred John (Chair)
  - Matt Westmoreland (Vice Chair)
  - Patty Garrett
  - Bob Reeves
  - Jeff Turner
- **Task Force**
  - Allison Clark
  - Ollie Clemons
  - Amol Naik

Structure

- Bylaws subcommittee of Governance Committee
- Additional Task Force adopted with slate of Officers and Committees

Meeting requirements

- In person
- Agenda
- Meeting Summary
- Minutes

Standards of Ethical Conduct Review Timeline

Proposed Process

- Current Code of Ethics is outdated and inadequate. Recommendation is a total rewrite.
- Document governs both Board and Staff ethics.
- Recommend Ethics Subcommittee to finalize draft with guidance from Executive Director and ARC General Counsel and approval from the Governance Committee.

Proposed Timeline

January
- Finalize Board committee appointments

April
- Board Work Session

May - June
- Subcommittee convenes to review Legal's proposed changes
- Subcommittee solicits Board input at retreat
- Subcommittee deliberates and prepared draft

July
- Draft presented to Governance Committee

August
- Draft Voted on my Governance Committee

September
- Changes socialized with ARC Board via small group information sessions

October
- ARC Board First Read

November
- ARC Board Adoption

Lunch

11:45 am - 12:30 pm

Public Safety and Juvenile Crime

Peter Ellis, *Assistant Special Agent in Charge, FBI*

Atlanta Regional Commission

ONE great REGION

Public Safety and Juvenile Crime

Bernard Coxton, *Director*

Homeland Security & Emergency Preparedness

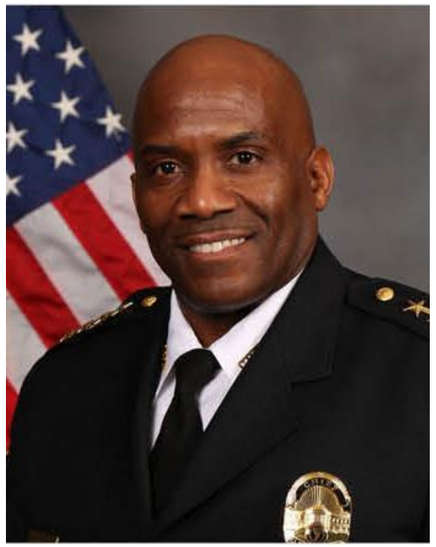
Atlanta Regional Commission

ONE great REGION

Public Safety and Juvenile Crime

CEO Michael Thurmond
DeKalb County
Moderator

Sheriff Ron Freeman
Forsyth County



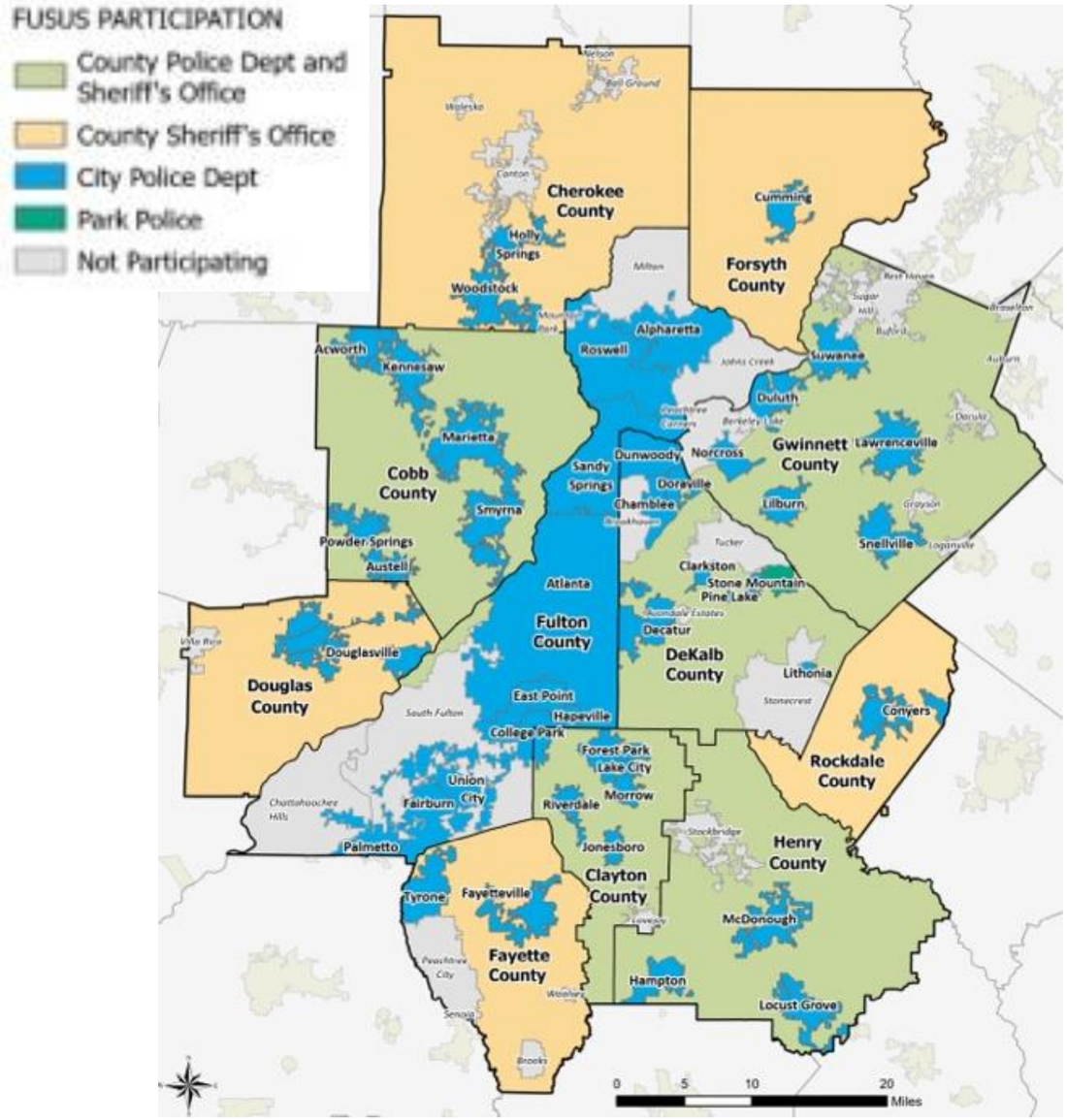
Chief Kevin Roberts
Clayton County Police

Chief Mirtha V. Ramos
DeKalb County Police

Chief Wade Yates
Fulton County Police

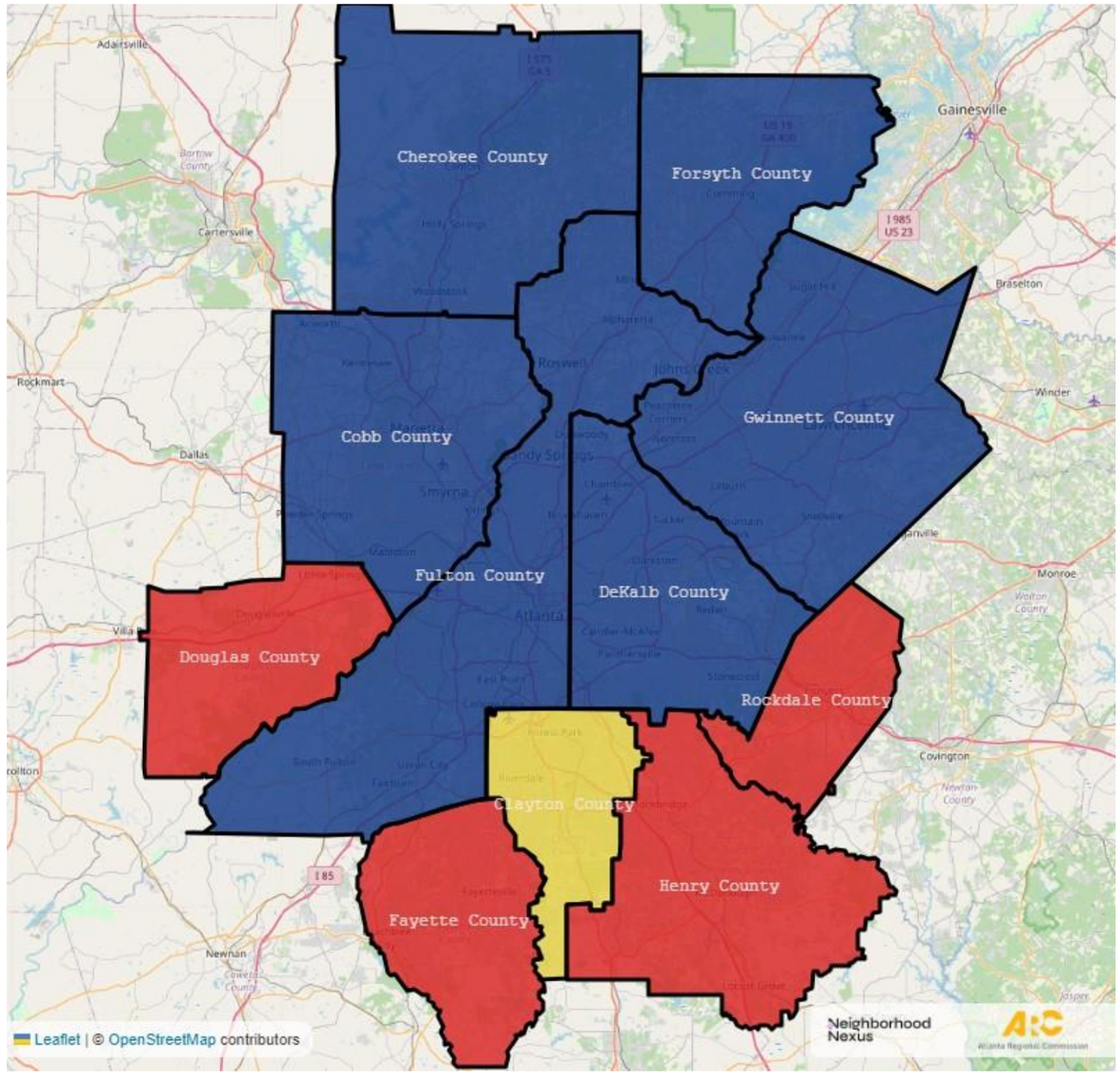
FUSUS by Axom

FUSUS Regional Participation



WEB EOC

- **WebEOC Pro Licenses**
- **Uses Fulton/Atlanta License**
- **Uses GEMA License?**



State & Federal Legislative Affairs Update

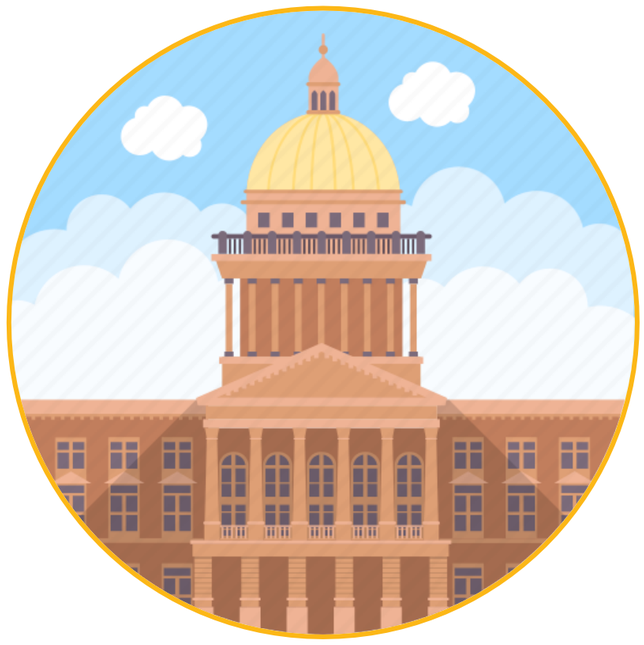
John Bayalis, *Intergovernmental Affairs Manager*

Atlanta Regional Commission

ONE great REGION

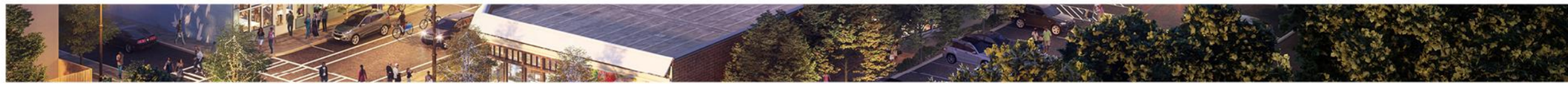
2024 State Legislative Session

- 40 legislative days running from 1/8 – 3/28
- Crossover Day – 2/29
- Sine Die – 3/28
- No major changes in Committees or Leadership



Regional Commissions

- **HB 1253:** Regional Commission Board composition; applied only to 11 other counterpart agencies; eventually amended with Regional Commission language taken out – **PASSED**
- **SB 341:** Annual code revision bill; removed extraneous and now-defunct language pertaining to Regional Commissions – **PASSED**



Budget

- **HB 916:** State FY 25 Budget – **PASSED**
  - State contracts under DCA Coordinated Planning line item renewed at FY 24 levels
  - Water District funding renewed at FY 24 levels
  - Aging & Independence Services will receive about 30% of:
    - $550K increase for home and community-based services (HCBS)
    - $1M for respite care for older adults
  - $2M in new funding for “transportation planning” by Georgia MPOs
  - GRTA funding reduced by $4M for FY 25

Aging & Independence Services

- **HB 1078:** Creates the “Georgia Program for All-Inclusive Care” (PACE) – **PASSED**

- **HB 1123:** Creates new “teams” per judicial circuit to better respond to, and educate around, the issues of elder abuse, neglect and exploitation – **PASSED**

- **HB 1339:** Certificate of Need Reform – **PASSED**

Workforce Development

- **SB 26:** Provides for workforce development boards (and others) to meet virtually; also included Governor's priority for the creation of an EV Industry Commission – **PASSED**
- **HB 982:** Requires the State Workforce Board to publish a list of "high demand careers" "most critical to the state's current and future workforce needs" – **PASSED**

Housing

- **HB 404:** Pro-tenant housing legislation; covers “habitability” of rental properties as well as caps for security deposits and grace periods before evictions – **PASSED**
- **HB 514:** Limiting construction moratoriums – **DID NOT PASS**
- **HB 1182:** Low-income housing tax credit reduction – **DID NOT PASS**

Transportation

- **HB 516:** Included language for the placement of wayfinding kiosks along state routes in advance of the World Cup – **PASSED**

- **HB 617:** Creates financial management guidance and program delivery framework at GDOT for new freight delivery program – **PASSED**

- **HB 1358:** Proposed abolishing both GRTA and the ATL in favor of devolving bus operations to individual counties and transit decisions, ultimately, to a slightly expanded SRTA board – **DID NOT PASS**

- **HB 1443 / SB 583:** Lone MARTA bill; surveillance cameras in BRT lanes to police them for exclusivity; ran into unanticipated procedural issues – **DID NOT PASS**

Of note…

- Reviewing opportunities for ARC to position itself as subject-matter experts in the off-season

- Flurry of retirements that included:
  - Rep. Penny Houston (R-170, Nashville) – Appropriations (DCA)
  - Rep. Clay Pirkle (R-169, Ashburn) – Transportation Appropriations
  - Rep. James Beverly (D-143, Macon) – House Minority Leader
  - Sen. Gloria Butler (D-55, Stone Mountain) – Senate Minority Leader

Federal Update

- FY 24 budget passed (fully) 3/22 via two “minibus” bills
- FY 25 appropriations process is under way
  - Working with Congressional offices on both formula and earmark recommendations
- Election will dominate much of the remainder of the year and will likley bleed over into FY 25 budget development
  - Expect Continuing Resolutions (CR) come the end of September

Financial & Administrative Update

James Husserl, *Chief Financial Officer*

Atlanta Regional Commission

ONE great REGION

01 Budget Structure & Revenue Sources:
2024 Overall Budget Structure

Operational Group

Aging

Transportation

Mobility

Workforce

Research | **UASI Hom. Sec**

Nat. Res | **Comm. Dev**

Direct Program Costs
(Excluding Indirect Allocation)

88% of Annual Budget

Approx $91.3M

+

Administration Group

- External Affairs
- IT
- Finance
- HR
- CEO
- General Counsel
- General Services
- COO

Admin Costs
Allocated to Operational Programs
Indirect Rate

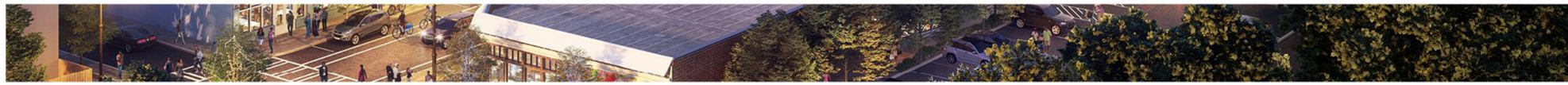
12 % of Annual Budget

Approx. $12.6M

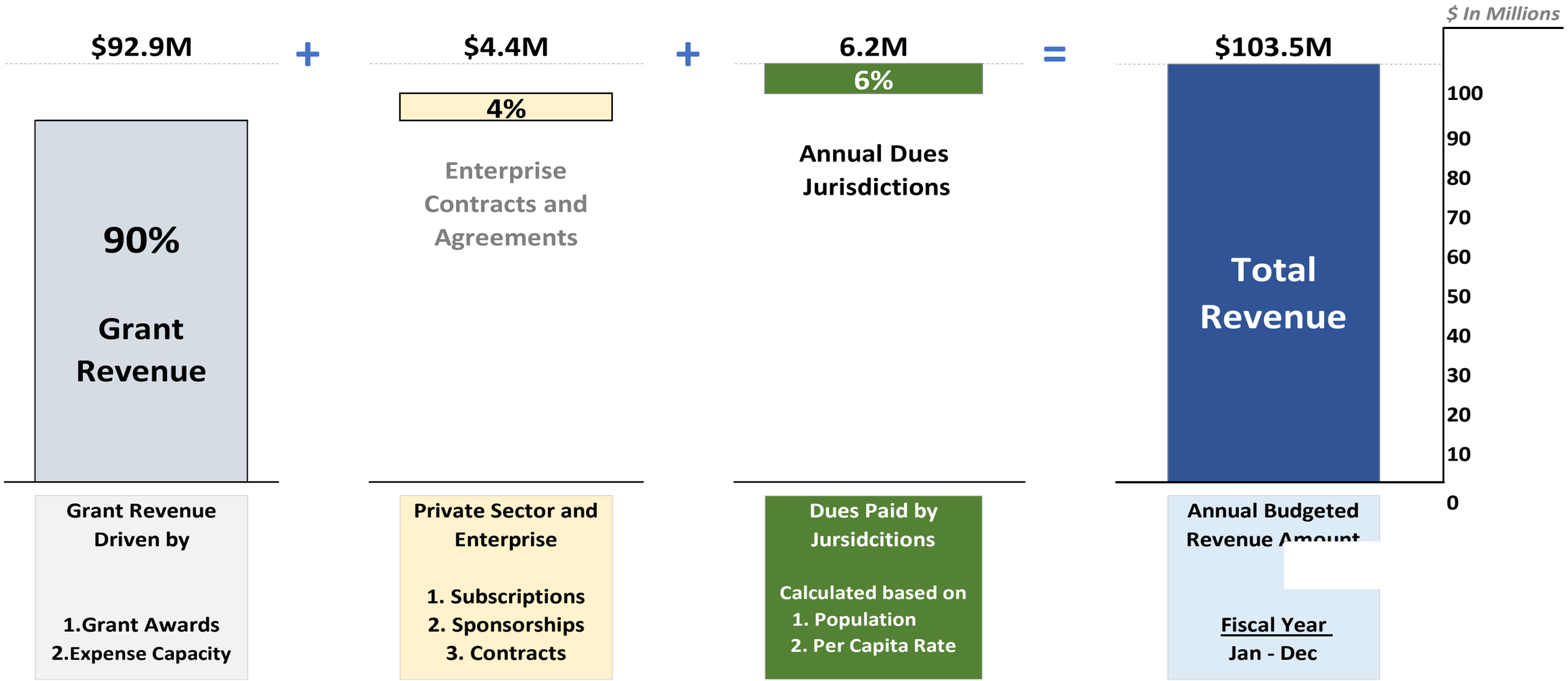
=

Total Budget

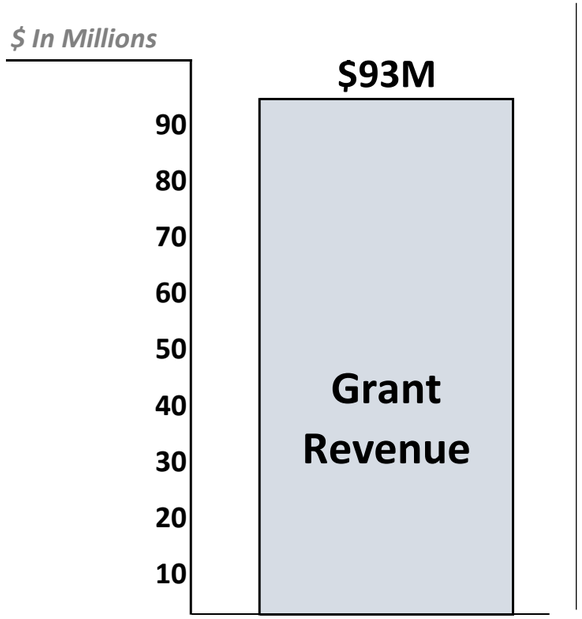
Total $103.9 M

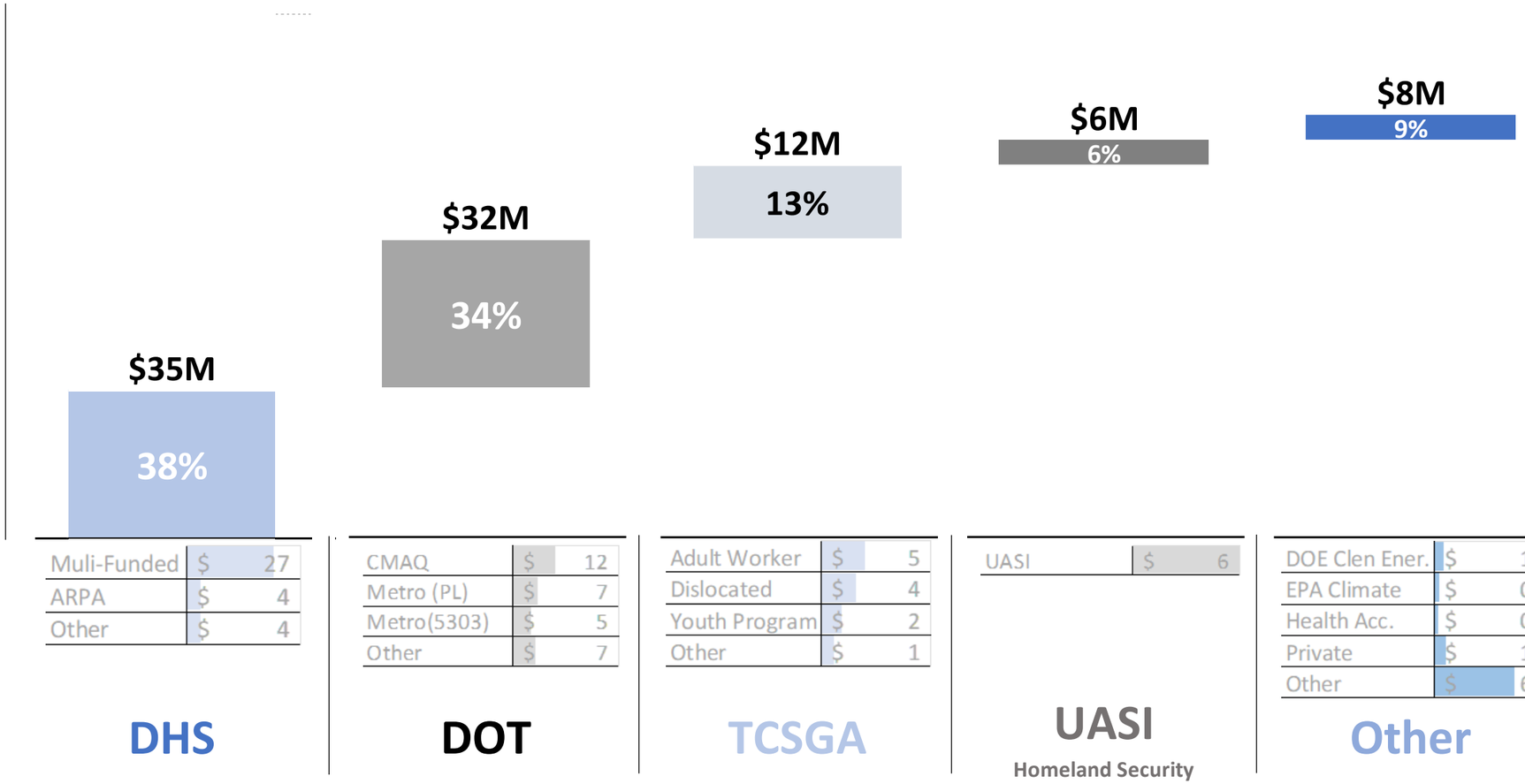


01 Budget Structure & Revenue Sources:
2024 Overall Budget Structure

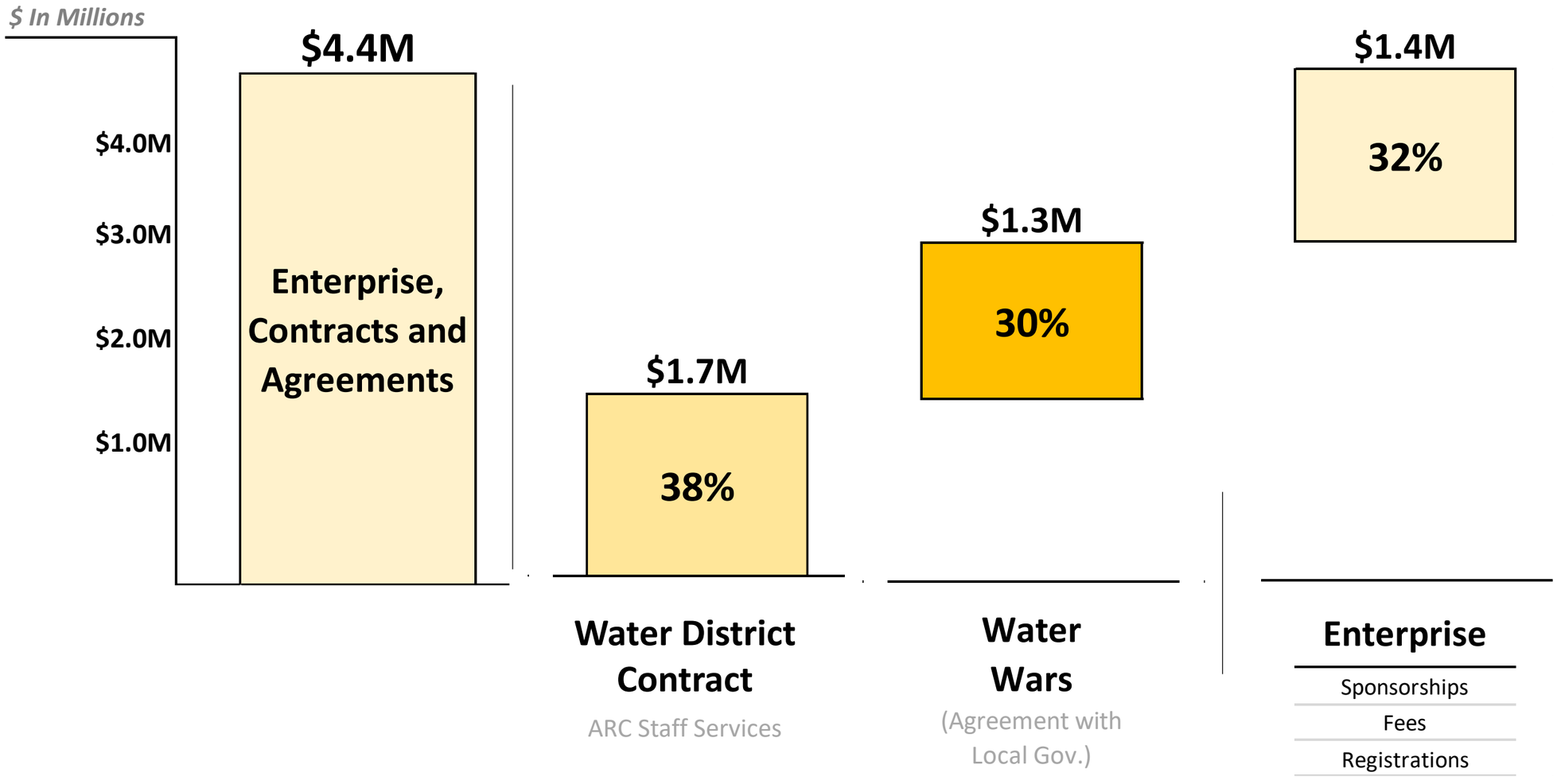


01 Budget Structure & Revenue Sources:
2024 Overall Budget Structure

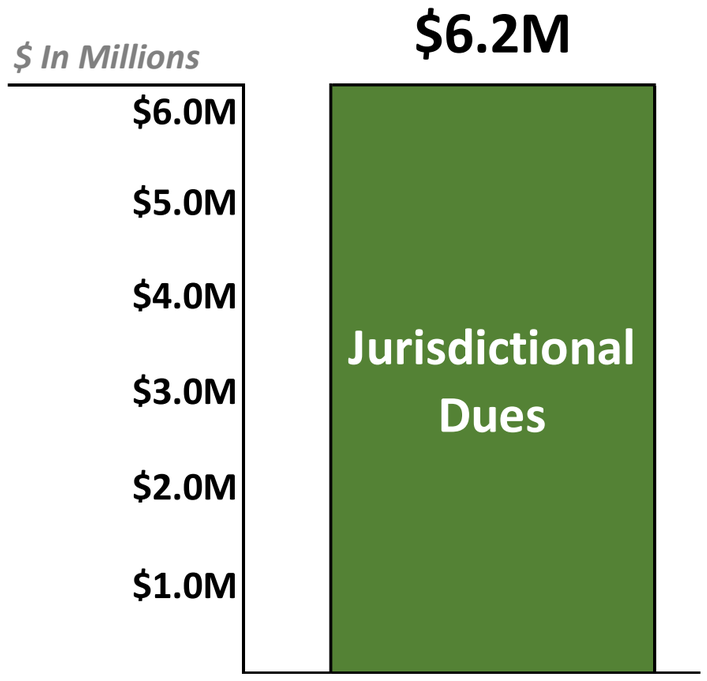




01 Budget Structure & Revenue Sources:
2024 Enterprise and Other Revenue



01 Budget Structure & Revenue Sources:
2024 Jurisdictional Dues Revenue



Jurisdiction Dues in Mills $

Counties	Gwinnett County	$1.20
	Fulton County	0.98
	Cobb County	0.94
	DeKalb County	0.91
	Clayton County	0.37
	Cherokee County	0.35
	Forsyth County	0.33
	Henry County	0.31
	Douglas County	0.18
	Fayette County	0.15
	Rockdale County	0.12
City	City of Atlanta	0.38

Dues Calculation

Most Counties : $1.20 per the estimated number of residents living in the county

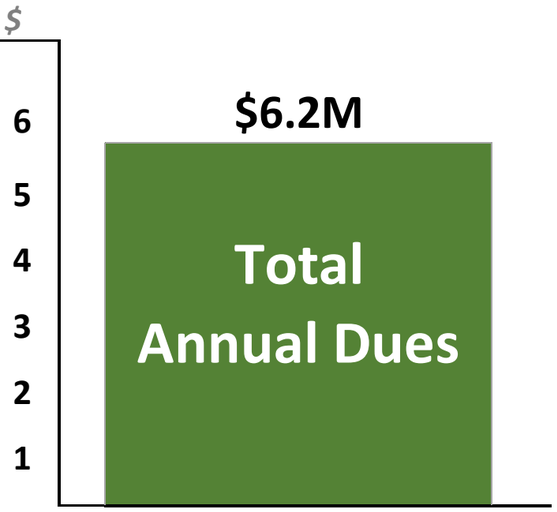
DeKalb and Fulton :

- $1.20 per the estimated number of residents living in the county, but outside of the City of Atlanta limit.
- $0.48 per the estimated number of residents living in the county and inside of the City of Atlanta limit.

City of Atlanta : $0.72 per the estimated number of residents living within the City of Atlanta

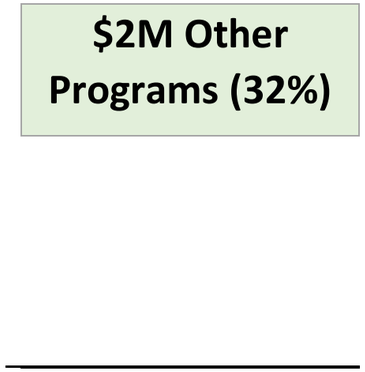
01 Budget Structure & Revenue Sources:
2024 Jurisdictional Dues Revenue

- Dues represent the foundation of the budget process.
- This revenue sources allows the agency to leverage grants and subsidize key programs.



Dues Collected from ARC Jursidictions Annually

Portion of Dues Provide Matching Funding for Grants

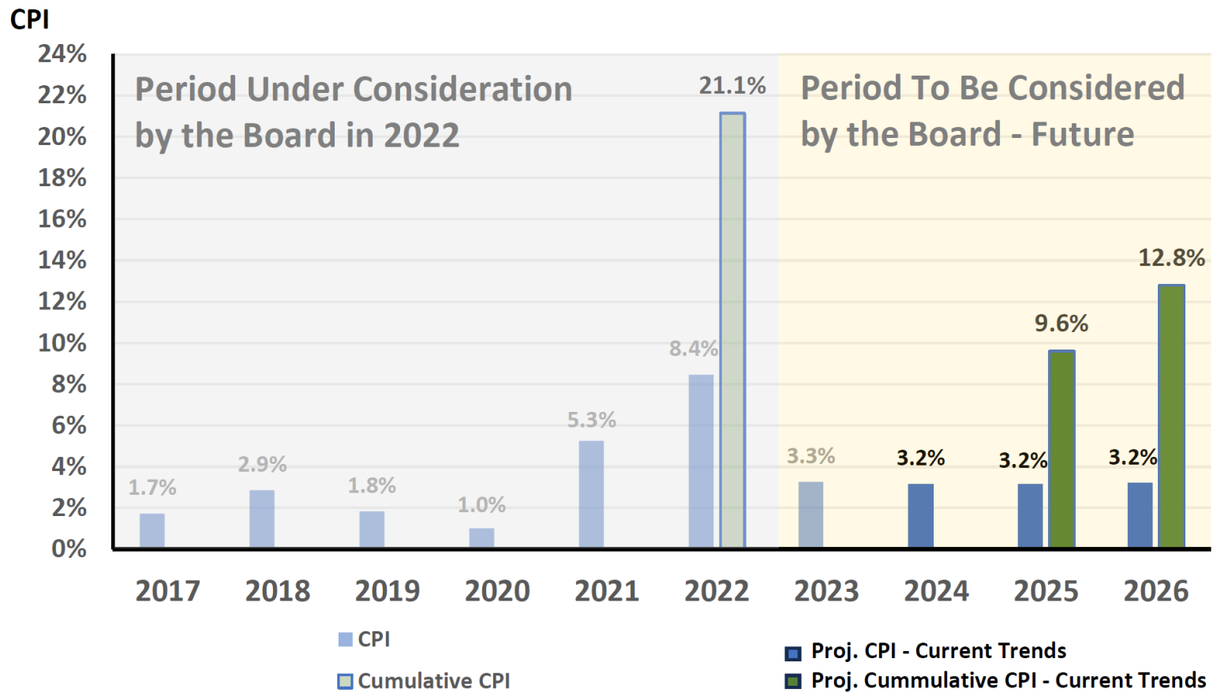


Portion of Dues Used for Other Programs

1. LINK 2. RLI
3. State of the Region
4. Natural Resources

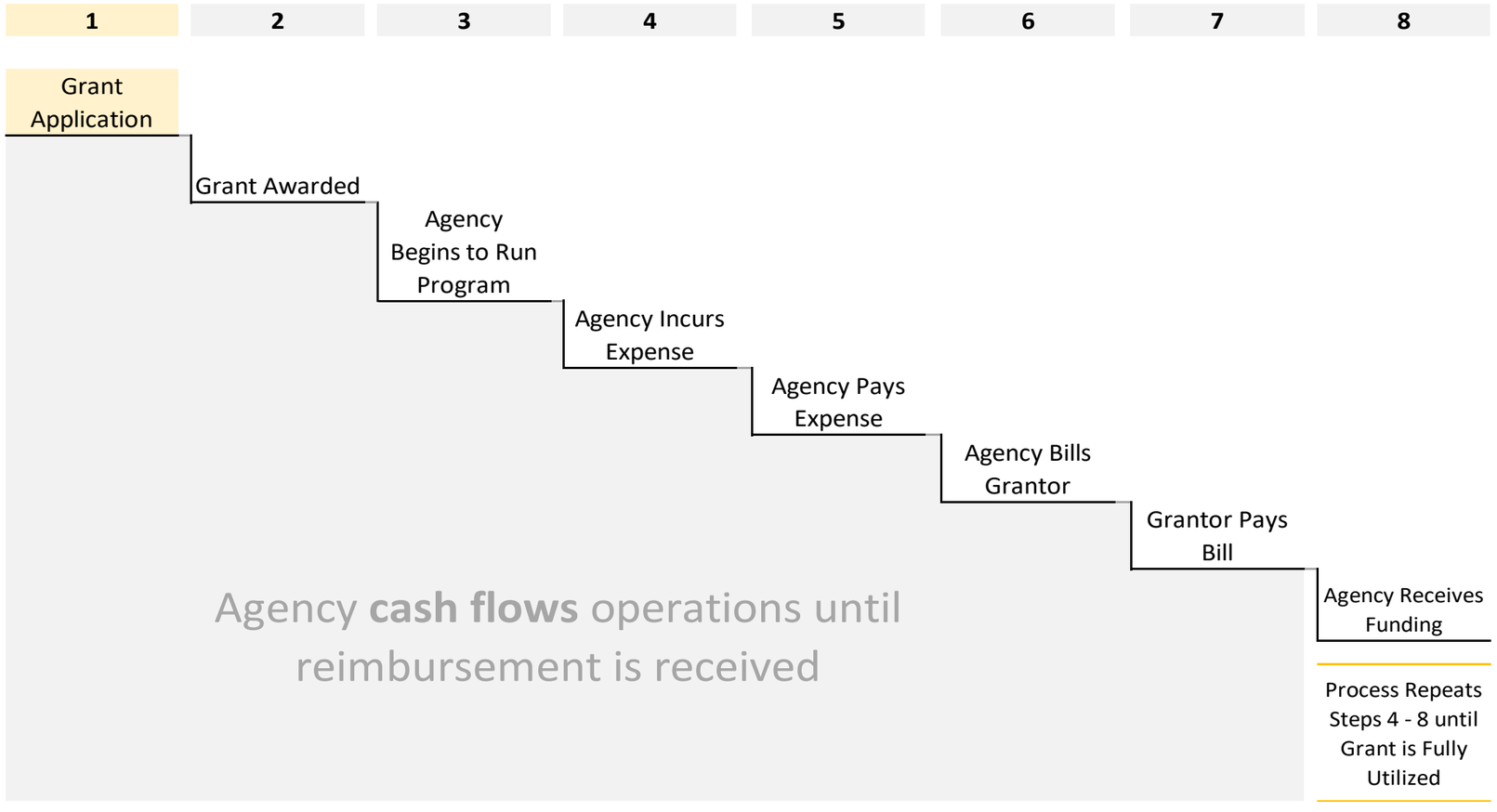
01 Budget Structure & Revenue Sources: Future Jurisdictional Dues Revenue

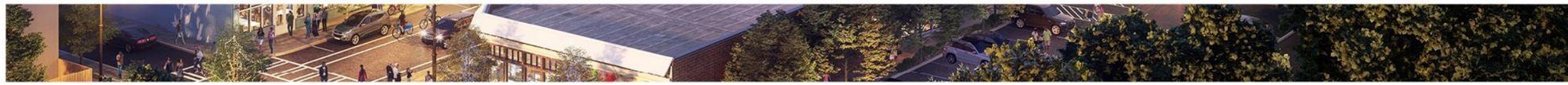
- Jurisdictional dues increases are tied to inflation and approved by the board.
- **Between 2017 and 2022, inflation reached over 20%.**
- Only one dues increase by approx. 10% was approved by the Board during this period (approved by the Board in 2022 and made effective during the 2023 fiscal year).
- **Inflationary forces have tamed significantly, but there is a possibility a dues increase may be brought back for Board consideration in 2025 or 2026 (if cumulative inflation reaches 10% from the last approval date in 2022).**



02 Business Cycle: Grant Reimbursement and Cash Flow

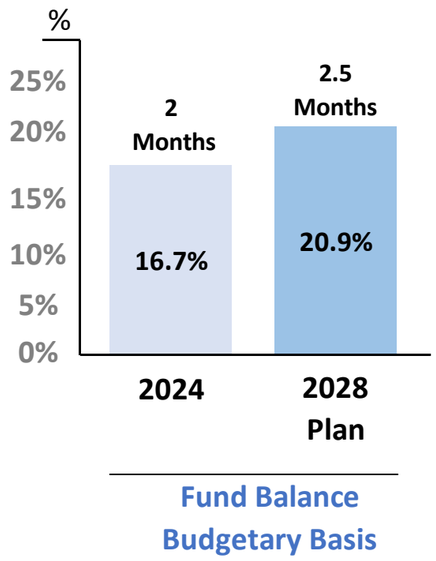
- ARC has a calendar year (Jan to Dec) budget cycle and fiscal year. Some grantors have different fiscal years.
- Annual Dues + Fund Balance provide liquidity for cash flow operations while we await grant reimbursements
- In many cases, these reimbursements may take over 60 days. Our team is consistently in touch with our main grantors





02 Business Cycle:
Fund Balance, New Grants and Budgetary Pressures

Process of Building Fund Balance to accumulate 2.5 months of cash reserves over five years is underway. ARC reached 2 months in 2023



New grant opportunities with match requirements have been awarded to ARC. Agency also applying for new grants with match requirements. This could require an additional GF/ Cash pledge in 2025

Grant Match Pledge Projection		
2024 Match Pledge From Annual Jurisdictional Dues		$4.2M
Projected Additional Pledged from **Awarded** Grants	+	$110K
Projected Additional Pledge from **Applied** Grants	+	$340K
2025 Projected Match Pledge	=	$4.65M

Additional match commitments creates pressure on non-grant related programs (SOR, Link, RLI, Natural Resources)

Non-Grants Programs Pledge Projection		
2024 Other Programs Pledge Annual Jurisdictional Dues		$2M
Projected Additional Pledged for **Awarded** Grants	-	$110K
Projected Additional Pledge for **Applied** Grants	-	$340K
2025 Projected Other Programs Pledge	=	$1.55M

Some Options for Consideration

A. Delay building fund balance reserve and use reserve to maintain operations

B. Do not pursue grant opportunities with grant requirements. Be more selective

C. Partner with jurisdictions to identify match requirements or non-grant program sponsorships

D. Raise fees, registrations and sponsorships for non-grant related programs

03 2023 Actual Results (un-audited)

In Millions ($)

		Actual 2023		Amended 2023 Budget
Revenue		$ 89.2	$	108.9
Total Expenses		$ 88.3	$	109.2
Increase/(-) reduction in Fund Balance		$ 0.9	$	(0.3)
F.B	**Fund Balance - Beginning**	$ 16.6	$	16.6
	Fund Balance - Ending	$ 17.4	$	16.3
		A		B
Change in Fund Balance Budget vs Forecast			▲ $	1.1
				A-B

Note: Numbers may not add due to rounding

2023 Ending Fund Balance approx. $1.1M better than budget. Revenue over expenses by approx. $1M.

Improvement in the 2023 budget implementation rate. Change from approx. 79% implemented in 2022 vs 81% in 2023.

The agency's cash position remains strong, with approximately two (2) months of cash on hand to cover expenditures.

The agency is actively monitoring federal budget negotiations. We do not see the need to implement our cash management and prioritization plan at this time.

RECONNECTING THE REGION

04 2024 Finance Schedule Key Dates

BARS: At least three (3) Budget and Audit Sub-Committee (BARS) Meetings are held during the year

AUDIT: The financial and federal audits take place during the first half of the year

BUDGET: The budget and work program takes place during the second part of the year

Jan

Mo	Tu	We	Th	Fr
1	2	3	4	5
8	9	10	11	12
15	16	17	18	19
22	23	24	25	26
29	30	31		

Feb

Mo	Tu	We	Th	Fr
			1	2
5	6	7	8	9
12	13	14	15	16
19	20	21	22	23
26	27	28	29	

Mar

Mo	Tu	We	Th	Fr
				1
4	5	6	7	8
11	12	13	14	15
18	19	20	21	22
25	26	27	28	29

Apr

Mo	Tu	We	Th	Fr
1	2	3	4	5
8	9	10	11	12
15	16	17	18	19
22	23	24	25	26
29	30			

May

Mo	Tu	We	Th	Fr
		1	2	3
6	7	8	9	10
13	14	15	16	17
20	21	22	23	24
27	28	29	30	31

Jun

Mo	Tu	We	Th	Fr
3	4	5	6	7
10	11	12	13	14
17	18	19	20	21
24	25	26	27	28

Jul

Mo	Tu	We	Th	Fr
1	2	3	4	5
8	9	10	11	12
15	16	17	18	19
22	23	24	25	26
29	30	31		

Aug

Mo	Tu	We	Th	Fr
			1	2
5	6	7	8	9
12	13	14	15	16
19	20	21	22	23
26	27	28	29	30

Sep

Mo	Tu	We	Th	Fr
2	3	4	5	6
9	10	11	12	13
16	17	18	19	20
23	24	25	26	27
30				

Oct

Mo	Tu	We	Th	Fr
	1	2	3	4
7	8	9	10	11
14	15	16	17	18
21	22	23	24	25
28	29	30	31	

Nov

Mo	Tu	We	Th	Fr
				1
4	5	6	7	8
11	12	13	14	15
18	19	20	21	22
25	26	27	28	29

Dec

Mo	Tu	We	Th	Fr
2	3	4	5	6
9	10	11	12	13
16	17	18	19	20
23	24	25	26	27
30	31			

BARS	AUDIT	BUDGET
Mar 13 Meeting		
Aug 28 Meeting	June 28 - Projected Completion	
Oct 23 Meeting		Oct 23 Budget and Work Program to Board
		Nov 13 Approval Budget and Work Program

05 Performance Management

In 2024, ARC introduced a comprehensive performance management structure that aligns programmatic departmental level metrics and employee performance to organizational outcomes.

It Includes 3 key components

- Major Initiatives and Projects **(MIPs)**
- Key Performance Indicators **(KPIs)**
- Employee Evaluations **(EV)**

ARC Performance Management Structure

01

MIPs

Major Initiatives & Programs

Major initiatives and programs departments and the executive team consider to be key to the agency's success

02

KPIs

Key Performance Indicators

These indicators represent operational metrics or objectives to evaluate each department's performance

03

EVs

Employee Evaluations

ARC's annual employee performance review. The new program version will be modeled for greater alignment, and objectivity

ARC Operations Update

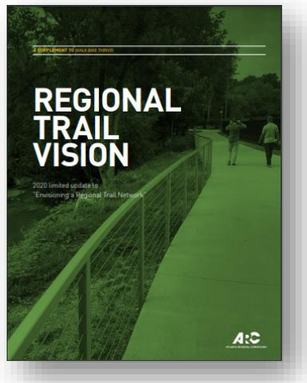
Mike Alexander, *Chief Operating Officer*

Atlanta Regional Commission

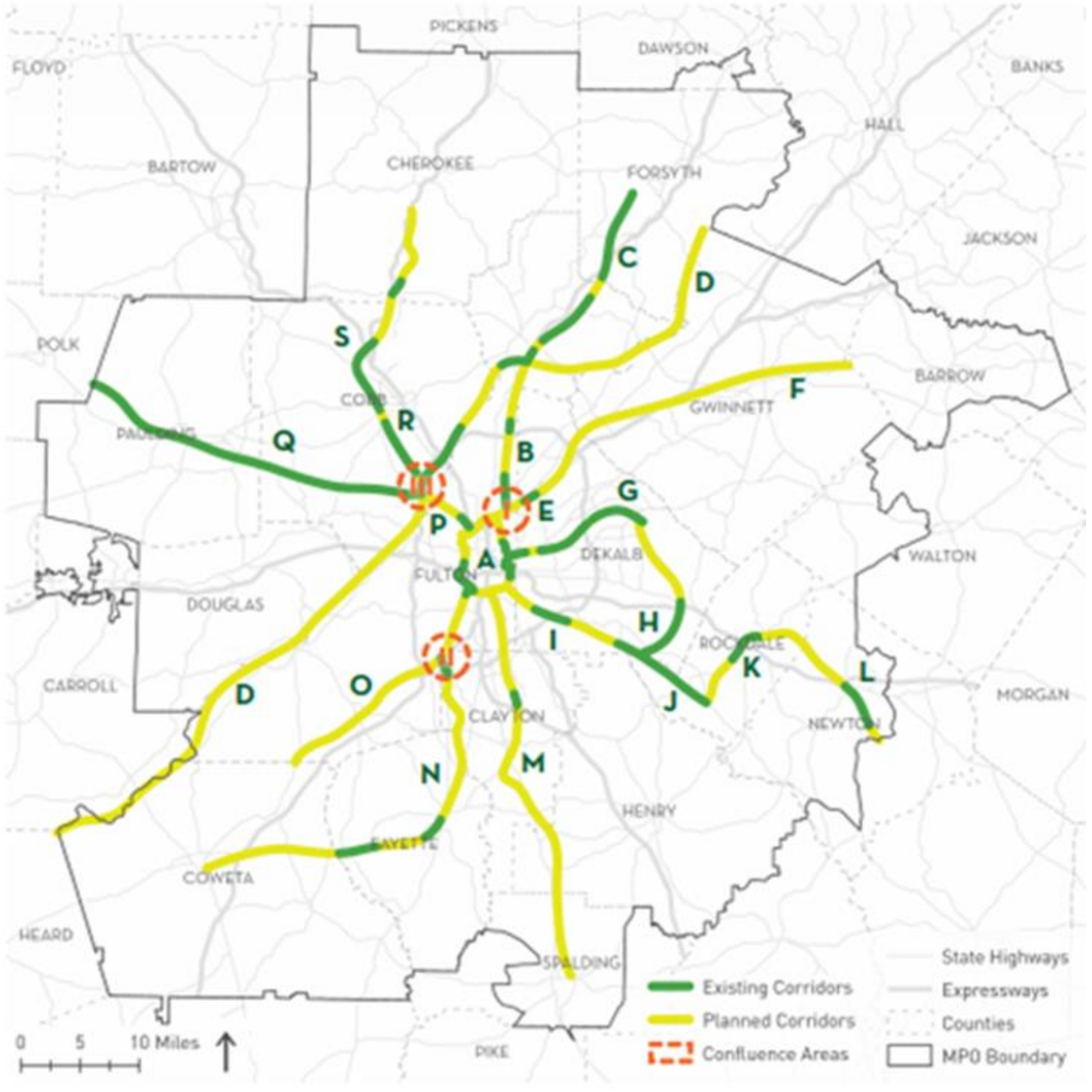
ONE great REGION

We have a Regional Trail Vision

Feb 2017 Adopted by ARC/TAQC



The plan gauged that only 70 miles of trails were necessary to build a connected regional trail network and estimated the benefits of a regional trail network.



1. Focus investments in communities and activity centers
2. Address safety and equity issues
3. Work closely with transit providers
4. Pursue a strategy of relentless incrementalism
5. Lead the development of the regional trail system

https://cdn.atlantaregional.org/wp-content/uploads/regional-trail-vision.pdf

What Local Governments are Requesting in TIP Solicitations

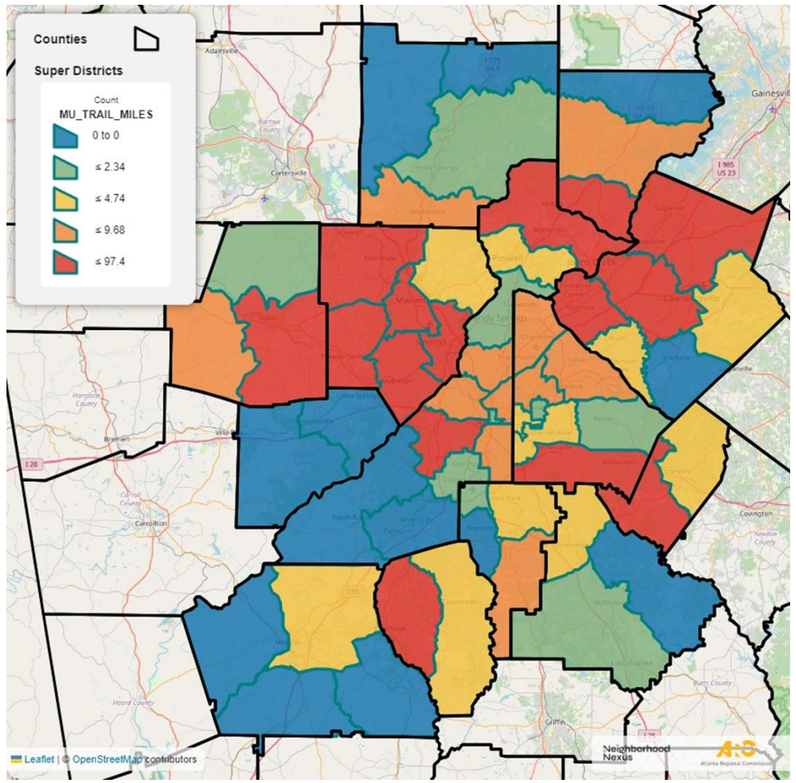
2019 Project Type	2017 Number of submittals	2017 Share	2017 TOTAL Federal Request	2017 Share	2019 Number of submittals	2019 Share	2019 TOTAL Federal Request	2019 Share	2022 Number of submittals	2022 Share	2022 TOTAL Federal Request	2022 Share
Bicycle & Pedestrian	14	11%	$45,063,390	7%	17	13%	$76,622,280	13%	14	13%	$95,804,015	18%
Multiuse Trail	31	25%	$99,244,453	16%	27	21%	$130,316,014	22%	26	23%	$179,243,390	34%
Sum Bicycle & Pedestrian & Multiuse Trail	45	**37%**	$144,307,843	**23%**	44	**34%**	$206,938,294	**35%**	40	**36%**	$275,047,405	**52%**
Roadway - Asset Management & Resiliency	12	10%	$35,230,261	6%	20	16%	$58,841,320	10%	13	12%	$50,049,128	9%
Roadway - Capacity Expansion	28	23%	$258,946,602	42%	26	20%	$166,326,281	28%	21	19%	$215,849,878	41%
Roadway - Transportation System Management & Operations	17	14%	$95,880,592	15%	24	19%	$83,581,849	14%	28	25%	$153,857,425	29%
Transit - Asset Management and System Upgrades	8	7%	$26,460,000	4%	8	6%	$48,657,584	8%	7	6%	$32,890,920	6%
Transit - Capacity Expansion	11	9%	$51,872,000	8%	7	5%	$34,412,498	6%	3	3%	$15,000,000	3%
2019 Grand Total*	**123**	**100%**	**$622,984,897**	**100%**	**129**	**100%**	**$599,289,826**	**100%**	**112**	**100%**	**$528,663,291**	**100%**

Fostering Healthy, Safe Livable Communities throughout the Atlanta Region

- **Create walking and bicycling options** for everyone in every community
- **Ensure safer and more accessible bicycling and walking** in the region
- **Tie walking and biking improvements** to quality of life, economic competitiveness, and health
- **Establish a vision for a Regional Trail Network**
- **Develop a strategy** based on compounding growth and relentless incrementalism— i.e. where do we start and what do we do next?
- **Use the region's pivoting growth and fresh momentum** so that in five years, Atlanta can market itself as one of the most walk-friendly and bike-friendly regions in the nation

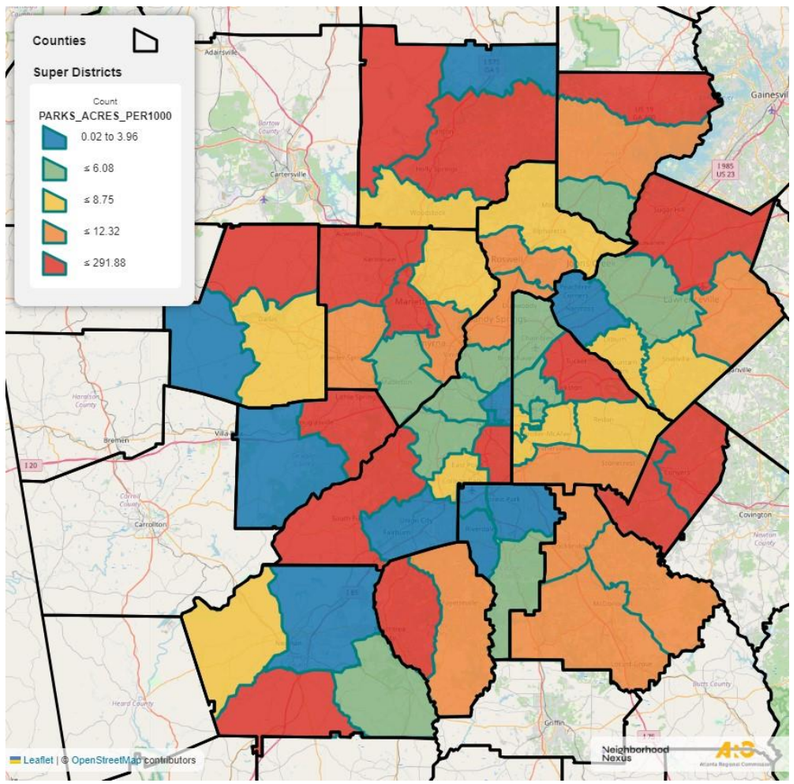
Miles of Multiuse Trails

Blue Less - Red More



Park Space per 1,000 residents

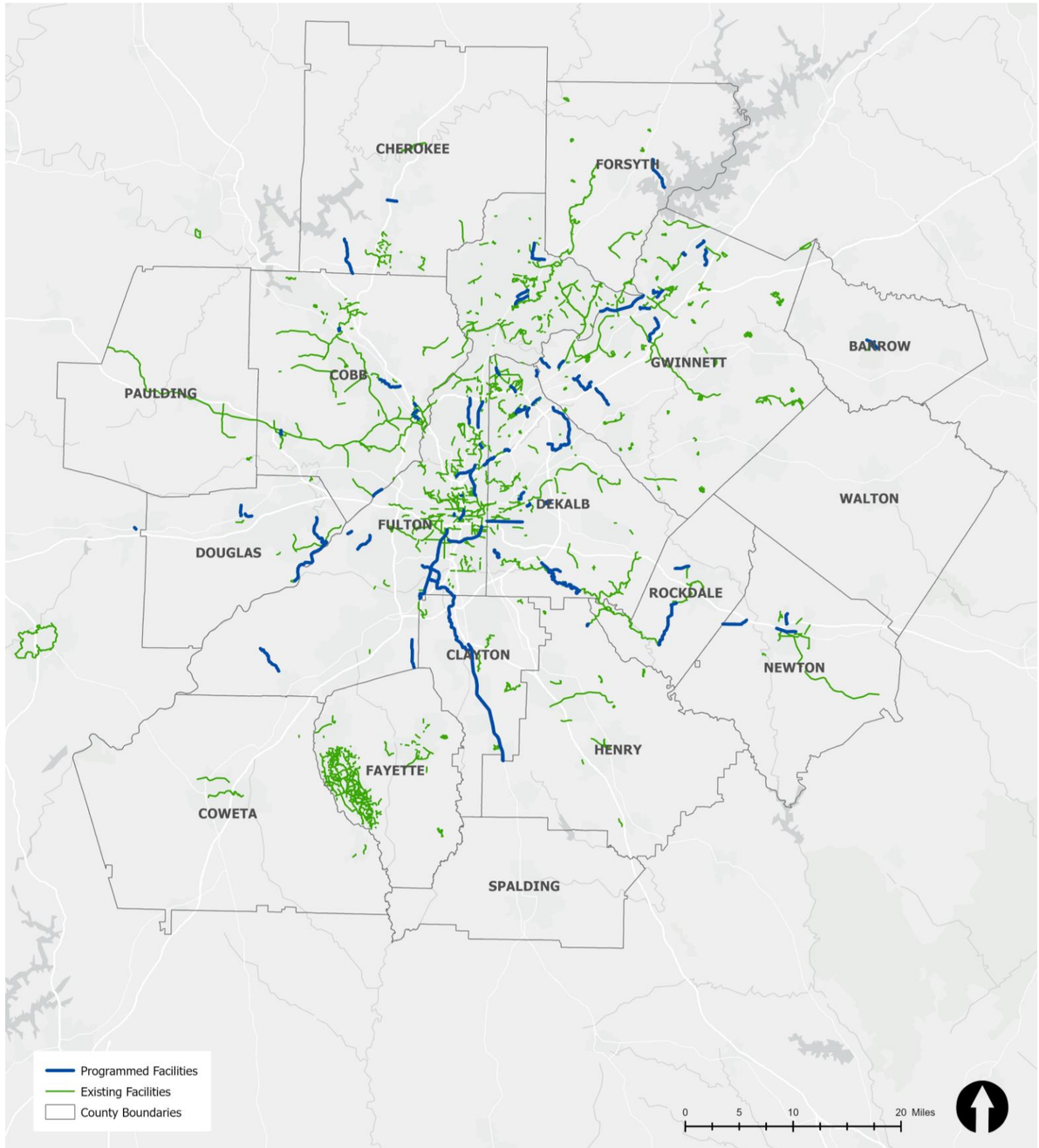
Blue Less - Red More



Source: Atlanta Regional Commission

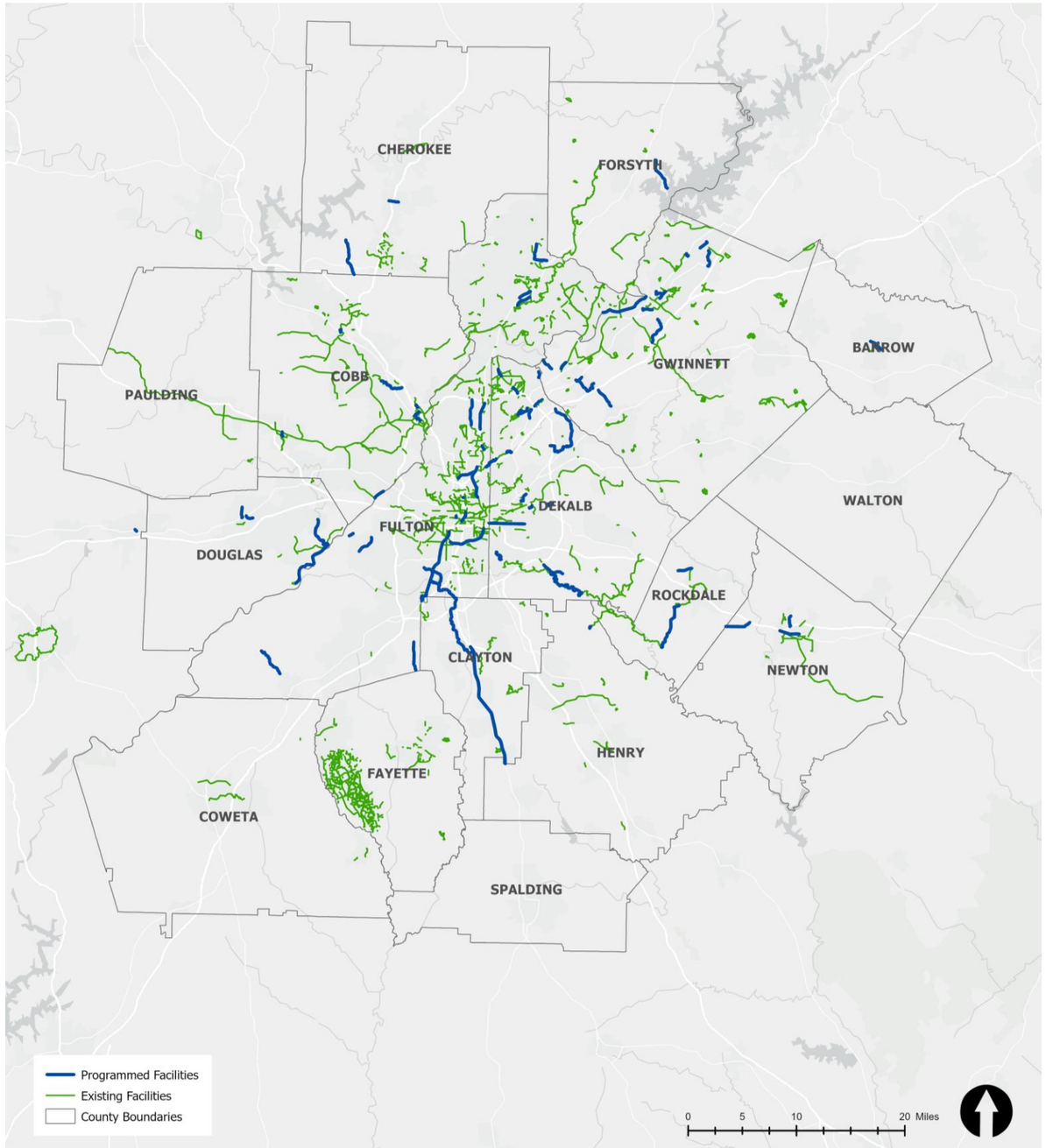
Existing & Programmed Trails / Bike Facilities

- Existing trails are 740 miles
- Programmed trails are 104 miles
- ***Planned trails are 4,164 miles***
- Nearly $4 Billion in MTP
- $629,841,951 in TIP



Mileage
Existing & Programmed
Trails / Bike Facilities

	Bike Lane	Multi-Use Path	Protected Bike Lane
Barrow	0	1	0
Bartow	0	2.4	0
Carroll	0	18.3	0
Cherokee	3.5	16.4	0
Clayton	1.8	12.7	0
Cobb	**9.5**	**165**	0
Coweta	3.7	6	0
DeKalb	**45.8**	**57.8**	1.4
Douglas	8.7	1.5	0
Fayette	**4.5**	**122.9**	0
Forsyth	0	30	0
Fulton	**109.3**	**138.7**	8.8
Gwinnett	**26.2**	**102.9**	0
Henry	10.7	11	0
Newton	4.6	18.3	0
Paulding	4	19	0
Rockdale	1.5	16.9	0
Atlanta	**77.7**	**66.3**	9.2



Board Discussion

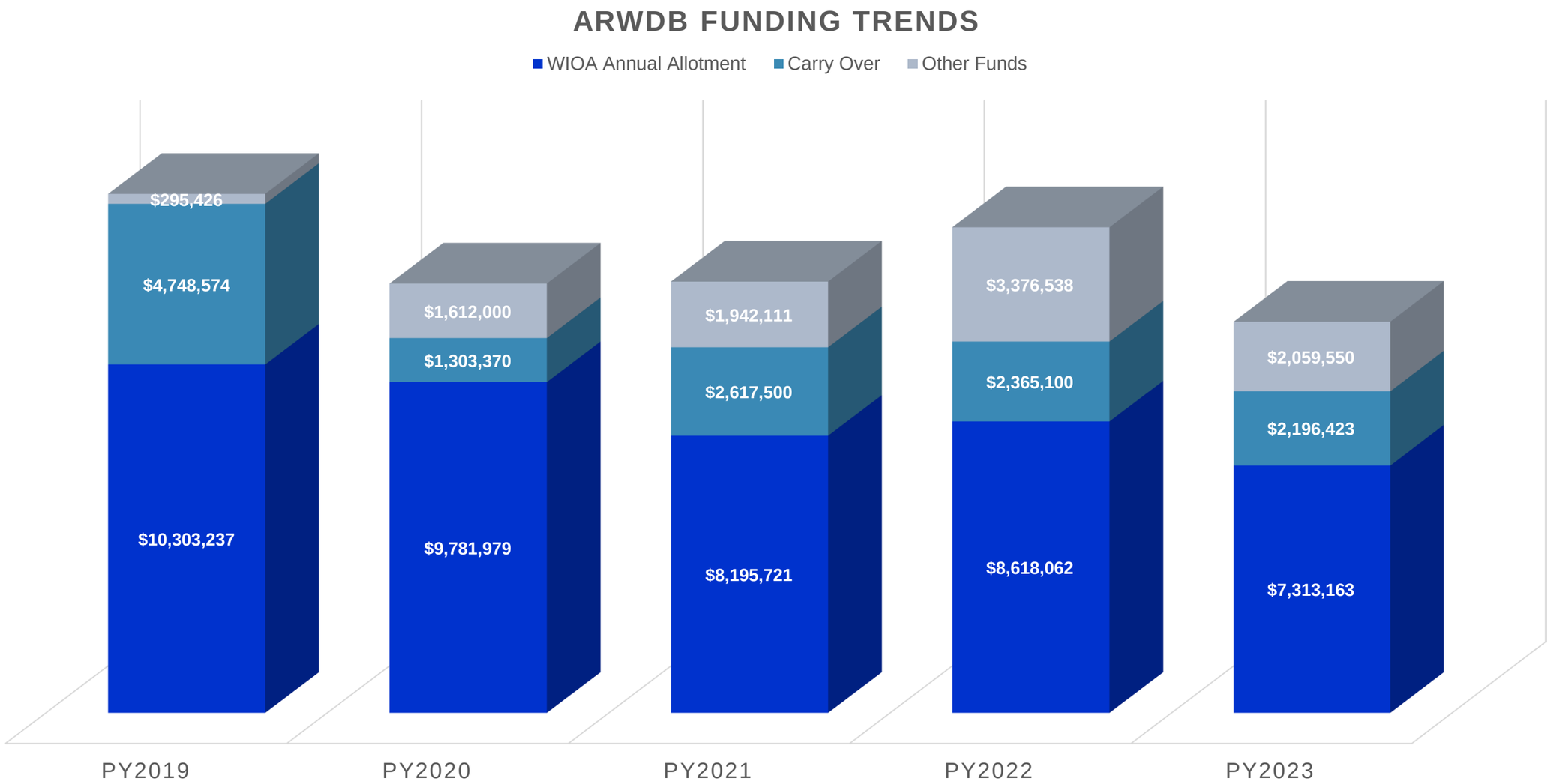
(Using the 4 Boards) (10 min)

What are our Priorities for Trails Implementation?

Federal Priorities for Workforce and Aging & Independence Services

(3 min Presentation)

Workforce Funding has Declined in Real Dollars



-29% Since 2019

What is our Workforce Funding Strategy?

WIOA Reauthorization

- Signed into law on July 14, 2014, WIOA was scheduled to be renewed in 2020
- Proposed reauthorization **H.R. 6655,** A Stronger Workforce for America Act (ASWA)

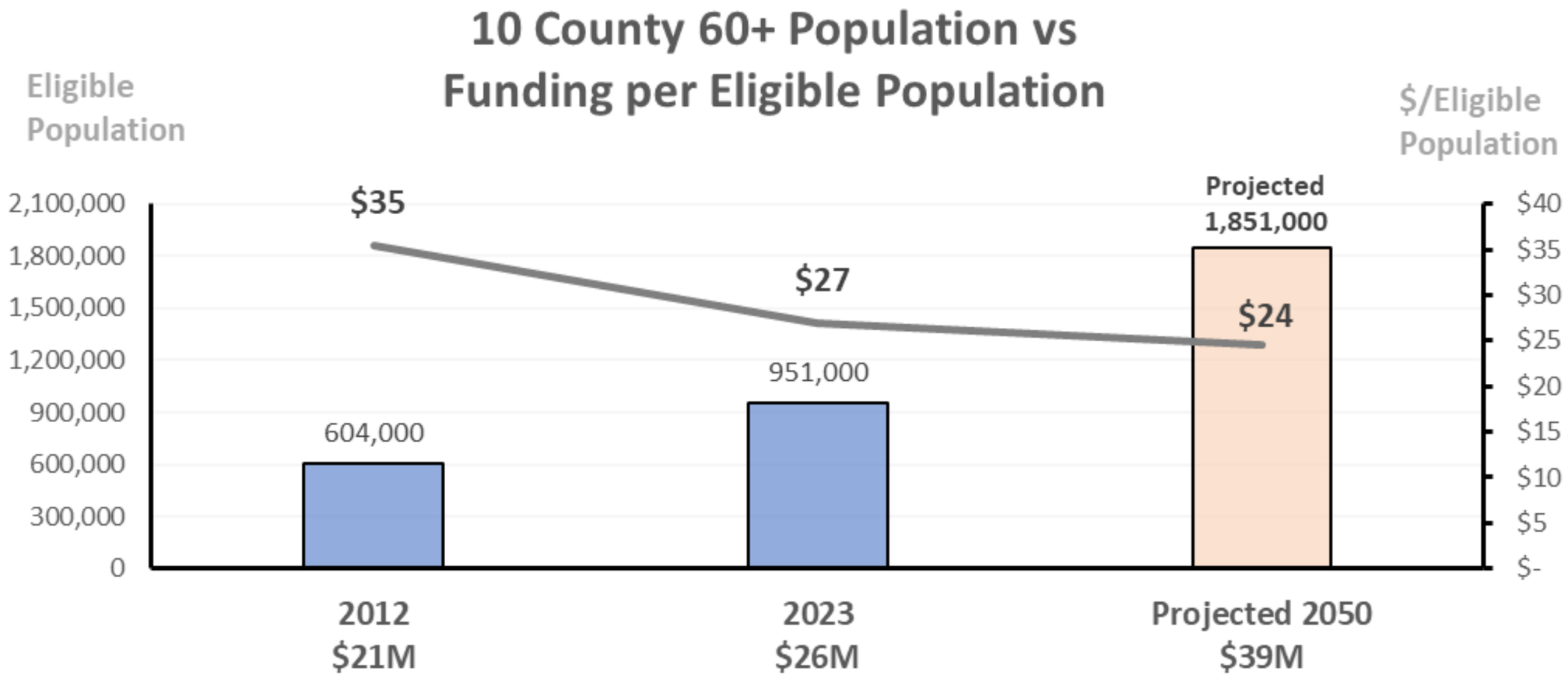
Concerns with H.R. 6655

- Removes some of this flexibility that may result in negative impacts at the local level. In particular, the following two provisions to require minimum expenditure rates are of concern:
  - Require at least 50% of the adult and dislocated worker funding spent on upskilling workers through ITAs
  - Require at least 40% of youth funding must be dedicated to Work Experience

The Critical Need: **FUNDING**

- ASWA does not substantially address the funding distribution mechanism to align with the priorities in WIOA/ASWA;
- ***Nor does the bill increase funding levels for the workforce system in general.***
- Proposed new programs can takeaway funding for existing programs.

Aging & Independence Services Future Funding and over 60+ Population Growth



Funding: DAS – Multi-funded Grant Only

Projection Funding: Assumes a 2% annual growth rate in funding (historically around 2%).

What is our Aging Resources Funding Strategy?

- Federal – Increase FY 25 Older Americans Act (OAA) appropriations
  - Highest priority: Title IIIB (Supportive Services)
- Federal – OAA Reauthorization
  - Significantly increase authorized funding levels
    - Highest priority: Title IIIB (Supportive Services).
  - Ensure that AAAs can partner with health care or other private funding to serve more older adults without having to seek State review and approval.

The Planning Horizon

Anticipated next steps and associated timing estimates for proactive policymaker involvement and implementation in 2024-2028

Metropolitan Transportation Plan (UPDATE) 1-24

ARC Regional Electrification Plan 10-24

RDP Unified Growth Policy Map / Growth Vision MAJOR UPDATE 2-25

Metropolitan Transportation Plan Update (18) (Major Update) A New Vision 2-25

Comprehensive Economic Development Strategy 4-26

Regional Development Plan (18) (RRP) (UGPM) 7-26

Metropolitan Transportation Plan Update (18) (Major Update) A New Vision 2-28

2024 | **2025** | **2026** | **2027** | **2028**

Q1 | **Q2** | **Q3** | **Q4** | **Q1** | **Q2** | **Q3** | **Q4** | **Q1** | **Q2** | **Q3** | **Q4** | **Q1** | **Q2** | **Q3** | **Q4** | **Q1** | **Q2** | **Q3** | **Q4**

Priority Climate Action Plan (EPA) 3-24

ARC Metropolitan Energy Planning Organization (DOE) 1-24

Regional Commuter Survey 7-24

ARC Regional Freight Plan 9-24

ARC Human Services Transportation Plan 7-25

Regional Transit-Oriented Development (TOD) Plan FEB 2025

Regional Clean Energy Plan (DOE) MAR 2025

Comprehensive Climate Action Plan (EPA) JULY 2025

Regional Commuter Survey 12-25

Live Beyond Expectations – next phase

Area Plan on Aging 3-28

Regional Workforce Plan (10 County, Five Workforce Board Service Area) 3/28

Area Plan on Aging 3-28

Regional Workforce Plan (10 County, Five Workforce Board Service Area) 3/28

Blue Start

Black Adoption

Closing
3:30 pm

Reception
3:45 - 5:30 pm